QUIZIZZ

Scrum Master
120 Câu hỏi

TÊN   : _____

LỚP   : _____

NGÀY : _____

1. A Scrum Master is working with a Scrum Team that has members in different physical locations. The Scrum Team meets in a variety of meeting rooms and has much to do logistically (for example, set up conference calls) before the Daily Scrum. What action should the Scrum Master take?

A | Inform management and ask them to solve it

B | Ask the Developers to alternate who is responsible for meeting setup

C | Allow the Scrum Team to self-manage and determine for itself what to do

D | Set up the meeting and tell the Scrum Team that is how it will be done

2. What is the role of management in Scrum?
vai trò quản lí trong Scrum?

A | To present the Scrum Teams with insights and resources that help them improve

B | To identify and remove people that are not working hard enough

C | To monitor the productivity of the Developers

D | To continually monitor staffing levels of the scrum Team

nếu dev xác định khó hoàn thành

3. When the Developers determine that they will not be able to finish the complete forecast, who has to be present when reviewing and adjusting the Sprint work selected?
ai la người xem xét để điều chỉnh Sprint?

A | The Scrum Master, project manager and the Developers

B | The Scrum Team Scrum team là bao gồm 3 role: PO, Scrum master, Dev

C | The Developers

D | The Product Owner and all stakeholders

4. What is the purpose of a Sprint Review?
mục đích của Sprint Review?

A | To inspect the product Increment with the stakeholders and collect feedback on next steps

B | To review the Scrum Teams activities and processes during the Sprint

C | To take time to judge the validity of the project

D | To build team spirit

5. 5. You are the Scrum Master for four Scrum Teams working from the same Product Backlog. Several of the developers come to you complaining that work identified for the upcoming two Sprints will require full-time commitment from a specialist who is external to the teams. What should the Scrum Master consider in this situation? (two answers)

A The need to have enough work to keep all Developers busy	B The benefit of Developers figuring out a solution for themselves
C The ability of the Scrum Teams to produce integrated increments	D The desire to maintain a stable velocity

vai trò của SM trong Sprint?

6. During the Sprint the Scrum Master's role is to do which two of the following: (2 answers)

huấn luyện thành viên tính tự lập

A Coaching the team members in self-management	B Monitor the progress of the Developers
C Assign tasks with the Scrum Team	D tạo đk thuận lợi .. Facilitate inspection and adaption opportunities as requested or needed
E Escalate team conflicts to functional line managers	

7. Which statement best describes the Sprint Review?

mô tả đúng nhất về Sprint Review?

A It is a mechanism to control the Developers activities during a Sprint	B It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next
C It is a demo at the end of the Sprint for everyone in the organization to check on the work done	D It is use to congratulate the Developers if they complete their forecast or to punish the Developers if they fail to meet their forecast

8. Which statement best describes the Sprint Backlog as the output of the Sprint Planning?

A It is ordered by the Product Owner	B It is a complete list of all work to be done in a Sprint
C Every item has a designated owner	D It is the Scrum Team's plan for the Sprint
E Each task is estimated in hours	

9. An Increment must be released to customers or users at the end of each Sprint.

| A | True | B | **False** |

10. Which of the following are true about the length of the Sprint?

| A | Sprint length is determined during Sprint Planning and should hold the time it will take to code the planned features in the upcoming Sprint, but does not include time for any testing | B | Sprint length is determined during Sprint Planning and should be long enough to make sure the Scrum Team can deliver what is to be accomplished in the upcoming Sprint |
| C | **All Sprints must be one month or less** | D | The length of the Sprint should be proportional to the work that is done in between Sprints |

11. What is the Timebox for the Sprint Planning event?

| A | Monthly | B | **8 hours for a one-month Sprint** |
| C | Whenever it is done | D | 4 hours for a one-month Sprint |

12. SM thấy PO đang vật lộn với ProductBacklog. SM cần phải làm gi?
The Scrum Master observes the Product Owner struggling with ordering the Product Backlog. What is an appropriate action for the Scrum Master to take?

A	Encourage the Product Owner to work with the Developers to see which items technically are fastest to implement	B	Present the Product Owner with an ordered Product Backlog to use
C	Suggest the Product Owner extend the Sprint, so he can have more time to order the Product Backlog	D	**Offer the Product Owner help in understanding that the goal of ordering the Product Backlog is to maximize value**
E	Suggest that the Developers order the Product Backlog to be sure that it is a feasible ordering of work		

13. As the Sprint Planning progresses, the Developers realize that the workload may be greater than their capacity to complete the work. Which two are valid actions? (2 answers)

A	The Developers ensure that the Scrum Team is aware, start the Sprint, and monitor progress	B	Cancel the Sprint
C	Recruit additional Developers before the work can begin	D	Remove or change selected Product Backlog items
E	The Developers work overtime during this Sprint		

14. Who is accountable for clearly expressing Product Backlog items?

A	The scrum Master, or the scrum Master may have the Developers do it	B	The Product Owner
C	The Scrum Master	D	The business analyst who represents the Product Owner

15. Which Scrum Values are violated by building Product Backlog items that have low business value? (3 answers)

A	Respect tôn trọng	B	Economic Value Added
C	Earned Value	D	Focus tập trung
E	Courage can đảm		

16. Who must attend the Daily Scrum?

A	The Developers and Scrum Master	B	The Scrum Team
C	The Developers	D	The Scrum Master and Product Owner
E	The Developers and Product Owner		

17. True or False: To get started in terms of what to build, Scrum requires no more than a Product Owner with enough ideas for a first Sprint, Developers to implement those ideas and a Scrum Master to help guide the process.

A	False	B	True

18.   What are two responsibilities of testers in a Scrum Team? (2 answers)

| A | The Developers are responsible for quality | B | Scrum has no "tester" role |

| C | Finding bugs | D | Verifying the work of programmers |

| E | Tracking quality metrics |

19.   The Scrum Team should have all the skills needed to:
        (Chú ý: Scrum Team là bao gồm cả 3 role)

| A | Complete the project within the date and cost as calculated by the Product Owner | B | Do all of the development work, except for specialized testing that requires additional tools and environments |

| C | Turn Product Backlog items into a valuable, useful increment |

20.   Who should make sure everyone on the Scrum Team does their tasks for the Sprint?

| A | The Scrum Master | B | The Scrum Team |

| C | All of the above | D | The Project Manager |

| E | The Product Owner |

21.   Which Scrum Value is affected by a lack of trust in the Scrum Team?

| A | Openess | B | All of the above |

| C | Courage | D | Respect |

| E | Focus |

22.   Who starts the Daily Scrum?

| A | The person who last broke the build | B | The Scrum Master. This ensures that the Developers have the event and it stays within the timebox |

| C | The person coming in last. This encourages people to be on time and helps to stay within the timebox | D | The person who has the token |

| E | Whoever the Developers decide should start |

23.   The Daily Scrum is an event that happens every day. What would be three key concerns if
       the frequency were to be lowered to every two or three days? (3 answers)

A Impediments are raised and resolved
   more slowly

B The Sprint Backlog may become
   inaccurate

C Opportunities to inspect and adapt the
   Sprint Backlog are lost

D The Product Owner cannot accurately
   report progresss to the stakeholders

E Too much work is spent updating the
   Scrum board before the meeting

24.   If two Scrum Teams are added to the development of a product that previously had only
       one Scrum Team, what will be the immediate impact on the productivity of the original
       Scrum Team?

A Its productivity is likely to decrease

B We do not know until a Sprint has run

C Its productivity is likely to increase

D Its productivity is likely to stay the same

25.   Which outcome is expected as a Scrum Team matures

A A Scrum Master is no longer needed since
   they are a mature team now

B They will improve their Definition of Done
   to include more stringent criteria

C Sprint Reviews will no longer be needed

D The Sprint Retrospectives will grow to be
   longer than 4 hours

E There will be no need for a timeboxed
   Sprint

26.   Who determines how many Product Backlog items the Developers selects for a Sprint?

A The Product Owner

B The stakeholders attending Sprint
   Planning

C The Developers

D The Scrum Master

E The Scrum Team

27.   Which technique is the best way the Scrum Master can ensure that the Developers
       communicate effectively with the Product Owner?

giám sát và tạo điều kiện để 2 bên liên lạc

| A | Teach the Product Owner about the technologies employed during the Sprints | B | Monitor communications between them and facilitate direct collaboration |
| C | Teach the Developers to talk in terms of business needs and objectives | D | Functional as a go-between for them |

28.   During a Sprint Retrospective, the Developers propose moving the Daily Scrum to only occur
       on Tuesdays and Thursdays. Which two are the most appropriate responses for the scrum
       Master to recommend? (2 answers)

A	Coach the team on why the Daily Scrum is important as an opportunity to update the plan	B	Have the Developers vote
C	Consider the request and decide on which days the Daily Scrum should occur	D	Learn why the Developers want this and work with them to improve the outcome of the Daily Scrum
E	Acknowledge and support the self-managing team's decision		

29.   For which of the following is the Scrum Master responsible?
       Scrum Master chịu trách nhiệm cho việc nào sau đây?

| A | The meetings and the objectives that a Scrum Team sets for itself | B | Managing the performance of the Scrum Team |
| C | Áp dụng và sử dụng Scrum đúng cáchkhuôn khổ Properly adopting and using the Scrum framework | D | Keeping track of resource allocation |

30.   Which of the following activities will a Product Owner engage in during a Sprint?

| A | Update management on what is being worked on | B | Run the Daily Scrum |
| C | Answer questions from the Developers about items in the current Sprint | D | Prioritize the Developers' work on the Sprint Backlog |

31.   You are the Scrum Master on a newly formed Scrum Team. Which two of the following
      activities would probably help the team in starting up? (2 answers)

A   Ensure the Scrum Team members have
    compatible personalities

B   Introduce a bonus system for the top
    performers in the team

C   Have the manager for each Developer
    introduce their direct reports and go over
    their responsibilities on the Scrum Team

D   Ask the Product Owner to discuss the
    product, its vision, history, goals, and
    context, as well answer questions

E   Ensure the team understands they need a
    Definition of Done

32.   When do Developers take ownership of a Sprint Backlog item?
            khi nào Dev có quyền sở hữu một item SprintBacklog?

A   Whenever a team member can
    accommodate more work

B   Never. All Sprint Backlog items are
    "owned" by the entire Scrum Team
        Không bao giờ, vì nó là của ScrumTeam

C   At the sprint Planning Event

D   During the Daily Scrum

33.   When many Scrum Teams are working on a single product, what best describes the
      Definition of Done?
            Khi nhiều Nhóm Scrum đang làm việc trên một sản phẩm, điều gì
            mô tả tốt nhất về Definition of Done?

A   The Scrum Master from each scrum Team
    define a common Definition of Done

B   Each Scrum Team uses its own, but must
    make their definition clear to all other
    teams so the differences are known

C   Each Scrum Team defines and uses its
    own. The differences are discussed and
    reconciled during a hardening Sprint

D   All Scrum Teams must have a Definition of
    Done that makes their combined work
    potentially releasable

34.   How much work is required of the Developers to complete a Product Backlog item selected
      during the Sprint Planning?

A   All development work and at least some
    testing

B   A proportional amount of time on
    analysis, design, development and testing

C   As much as they can fit into the Sprint,
    with remaining work deferred to the next
    Sprint

D   As much as is required to meet the Scrum
    Team's Definition of Done

35. A Scrum Team is experiencing a growing list of impediments. Which techniques would be most helpful in this situation? (2 answers)

| A | The Product Owner should add the open impediments to the Product Backlog | B | The Scrum Master discusses the impediment with the Scrum Team |

| C | Arrange a triage meeting with management | D | As a Scrum Team, prioritize the list and work on them in order |

36. When must the Product Owner be present at the Daily Scrum?

| A | When they need to represent the stakeholders' point of view | B | When the Scrum Master asks them to attend |

| C | When there are impediments to discuss | D | When the Product Owner is actively working on items from the Sprint Backlog |

37. Who is on the Scrum Team? (all that apply)

| A | The Developers | B | Project Manager |

| C | The Product Owner | D | The Scrum Master |

| E | None of the above |

38. You are the Scrum Master of a new, to be developed product. Development is going to require 45 people. What is a good first question for you to suggest the group thinks about when forming into teams?

| A | What is the right mixture of senior and junior people on each team? | B | Who are the subject matter experts on each team? |

| C | Who are going to be the team leaders? | D | How will we make sure all teams have the right amount of expertise? |

39. How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

A The Scrum Team with the highest velocity pulls Product Backlog items first

B The Developers pull in work in agreement with the Product Owner

C Each Scrum Team takes an equal number of items

D The Product Owner decides

E The Product Owner should provide each team with its own Product Backlog

40. Which output from Sprint Planning provides the Scrum Team with a target and overarching direction for the Sprint?

A The release plan

B Sprint Review minutes

C The Sprint Goal

D The Sprint Backlog

41. What does it mean to say that an event has a timebox?

A The event must happen by a given time

B The event can take no more than a maximum amount of time

C The event must happen at a set time

D The event must take at least a minimum amount of time

42. How do you know that a Scrum Team is cross-functional?

A There are no conflicts within the Scrum Team

B The Scrum Team has all the skills to create an increment by the end of every Sprint

C Every member of the scrum Team is able to perform every task

D A few of the Developers pair program and to Test Driven Development

43. What is the Product Owner responsible for during the Sprint Retrospective?

A Capturing requirements for the Product Backlog

B The Product Owner should not take part in Sprint Retrospective

C Participating as a Scrum team member

D Summarizing and reporting the discussions to the stakeholders that they represent in the Scrum Team

44.   Every Scrum Team should have:

A   At least one representative from each major department, such as, Quality Assurance, Development and Marketing

B   The competencies and skills needed to deliver an Increment in a Sprint

C   One Lead Developer and no more than 8 other members

45.   During the Sprint Retrospective a Scrum Team has identified several high priority process improvements. Which of the following statements is most accurate?

A   The Scrum Team may add the items to the Sprint Backlog for the next Sprint

B   The Scrum Master selects the most important process improvement and places it in the Sprint Backlog

C   The Scrum Team should choose at least one high priority process improvement to place in the Product Backlog

D   The Scrum Team should decline to add a process improvement to the Sprint Backlog when things are running smoothly

46.   What enhances the transparency of an Increment?

A   Reporting Sprint progress to the stakeholders daily

B   Keeping track of and estimating all undone work to be completed in a "hardening" Sprint

C   Doing all work needed to meet the Definition of Done

D   Updating Sprint tasks properly in the electronic tracking tool

47.   As the Developers start work during the Sprint, they realize they have selected too much work to finish in the Sprint. What should they do?

A   Reduce the definition of Done and get all of the Product Backlog items done by the new definition

B   Inform the Product Owner at the Sprint Review, but prior to the demonstration

C   Find another Scrum Team to give the excess work to

D   As soon as possible in the Sprint, work with the Product Owner to remove some work or Product Backlog items

48.   What tactic should a Scrum Master use to divide a group of 100 people into multiple Scrum

| A | Ask the Product Owner to assign the people to teams | | B | Ask the people to divide themselves into teams |

| C | Create teams based on their skills across multiple layers (such as database, UI, etc.) |

49.   What are two effective ways for a Scrum Team to ensure security concerns are satisfied? (2 answers)

| A | Delegate the work to the security department | | B | Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items |

| C | Have the Scrum Team create Product Backlog items for each concern | | D | Add security concerns to the Definition of Done |

| E | Add a Sprint to specifically resolve all security concerns |

50.   For the purpose of transparency, when does Scrum say a valuable and useful Increment must be available?

| A | Before the release Sprint | | B | After the Acceptance Testing phase |

| C | When the Product Owner asks to create one | | D | At the end of every Sprint |

| E | Every 3 Sprints |

51.   When multiple Scrum Teams are working on the same product, should all of their Increments be integrated every Sprint?

| A | No, each scrum Team stands alone | | B | Yes, in order to accurately inspect what is done |

| C | No, that is far too hard and must be done in a hardening Sprint | | D | Yes, but only for Scrum Teams whose work has dependencies |

52.   You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (2 answers)

| A | The product has one Product Backlog | B | There should be only one Product Owner |

| C | Each Scrum Team should have a separate Product Backlog | D | There Should be six Product Owners, reporting to a Chief Product Owner |

| E | There should be six Product Owners, one for each Scrum Team |

53.   Which of the following is a Developer accountable for? (2 answers)

| A | Creating a plan for the Sprint, the Sprint Backlog | B | Organizing the work required to meet the Sprint Goal |

| C | Reporting productivity | D | Selecting the Product Owner |

54.   Who owns the Sprint Backlog?

| A | The Product Owner | B | The Developers |

| C | The Scrum Team | D | The Scrum Master |

55.   The Definition of Done serves which three purposes? (3 answers)

| A | Guide the Developers on how many Product Backlog items to select for the Sprint | B | Describe the purpose, objective and timebox of each Scrum event |

| C | Describe the work that must be done before the Sprint is allowed to end | D | Increase transparency |

| E | Create a shared understanding of when work is complete |

56.   Which approach is best for Scrum Teams in order to produce valuable increments?

| A | Each Scrum Team works on an independent set of components | B | Each Developer works on the component where they feel that they can contribute |

| C | Each Scrum Team is accountable for developing functionality from beginning to end | D | Each Scrum Member works only as an independent layer of the system |

57. A Sprint Retrospective should be held:

| A | At the end of the last Sprint in a project or a release | B | At the end of each Sprint |

| C | Only when the Scrum Team determines it needs one | D | At the beginning of each Sprint |

58. How much time is required after a Sprint to prepare for the next Sprint?

| A | Enough time for the requirements for the next Sprint to be determined and documented | B | None. A new Sprint starts immediately following the end of the previous Sprint |

| C | The break between Sprints is timeboxed to one-week for a one-month Sprint, and usually less for shorter Sprints | D | Enough time for the Developers to finish the testing from the last Sprint |

| E | All of the above are allowed depending on the situation |

59. What techniques could the Scrum Master use when the Scrum Team gets caught in an internal disagreement about which agile practices to apply? (2 answers)

| A | Use coaching techniques, such as open questions and active listening | B | Involve the complete Scrum Team in making a decision |

| C | Ask team members to take the issue up with the companies Human Resources department | D | Ask an external agile coach what they recommend |

60. Why is the Daily Scrum held at the same time and same place?

| A | Rooms are hard to book and must be booked in advance | B | The place can be named |

| C | The consistency reduces complexity | D | The Product Owner demand it |

61. True or False: Multiple Scrum Teams working on the same product or system all select work from the same Product Backlog

| A | True | B | False |

62.   Who is responsible for engaging stakeholders?

| A | The Scrum Team | B | The Team Manager |

| C | The Business Analyst | D | The Project Manager |

| E | The Developers |

63.   Which of these may a Scrum Team deliver at the end of a Sprint?

| A | An Increment of software with minor known bugs in it | B | A single document, if that is what management asked for |

| C | A valuable, useful Increment that meets the Definition of Done | D | Failing unit tests, to identify acceptance tests for the next Sprint |

64.   Which best describes the Product Backlog?

| A | It is allowed to grow and change as more is learned about the product and its customers | B | It contains all foreseeable tasks and requirements from which the Scrum Team can develop and maintain a complete project plan |

| C | It is baselined to follow change management processes | D | It provides just enough information to enable a Scrum Team to start the design phase of a product |

65.   The Developers select a set of Product Backlog items for a Sprint Backlog with the intent to get the selected items done by the end of the Sprint. Which three phases best describe the purpose of a Definition of Done? (3 answers)

| A | It creates transparency over the work inspected at the Sprint Review | B | It tracks the percentage complete of a Product Backlog item |

| C | It guides the Developers in creating a forecast at the Sprint Planning | D | It controls whether the developers have performed their tasks |

| E | It defines what it takes for an increment to be ready for release |

66.   Who is accountable for managing the progress of work during a Sprint?

| A | The Product Owner | B | The Developers |
| C | The Scrum Master | D | The most junior member of the team |

67.   Who determines when it is appropriate to update the Sprint Backlog during a Sprint?

| A | The Project Manager | B | The Scrum Team |
| C | The Product Owner | D | The Developer |

68.   Who determines how many Product Backlog items the Developers selects for a Sprint?

A	The Scrum Team	B	The Product Owner
C	The stakeholders attending Sprint Planning	D	The Scrum Master
E	The Developers		

69.   Why does the Product Owner want the Developers to adhere to its Definition of Done?

| A | To have complete transparency into what has been done at the end of each Sprint | B | To predict the team's productivity over time |
| C | To be able to reprimand the team when they do not meet their velocity goal for the Sprint | D | To know what the team will deliver over the next three Sprints |

70.   What are two ways that regulatory compliance issues are dealt with in Scrum? (two answers)

| A | They are discussed, determined, and documented before the actual feature development Sprints | B | They are addressed by a separate team who is responsible for compliance issues |
| C | They are addressed along with functional development of the product | D | They are added to the Product Backlog and addressed in early Sprints, while always requiring at least some business functionality, no matter how small |

71. When should a Sprint Goal be created?

| A | During the Sprint Planning | B | It should have been created in the previous Sprint during Product Backlog refinement |

| C | A Sprint Goal is not mandatory in Scrum | D | It must be established before Sprint Planning in order to begin planning |

| E | At any time during the Sprint |

72. How is management that is external to the Scrum Team involved in the Daily Scrum?

| A | The scrum Master speaks on their behalf | B | The Product Owner represents their opinions |

| C | Management gives an update at the start of each Daily Scrum | D | Managers are not required at the Daily Scrum |

73. What factor should be considered when establishing the sprint length?

| A | The organization's release schedule | B | The frequency at which team formation can be changed |

| C | The need for the team to learn based on doing work and measuring results | D | The organization has mandated similar length sprints |

74. Which two things should the Scrum Team do during the first Sprint? (2 answers)

| A | Create an Increment of potentially releasable software | B | Develop at least one piece of functionality |

| C | Make up a plan for the rest of the project | D | Define the major product features and a release plan architecture |

| E | Analyze, describe and document the requirements for the subsequent Sprints |

75. True or False: The Sprint Backlog is a result of Sprint Planning and it includes the Sprint Goal.

| A | True | B | False |

76.   What does it mean for a scrum team to be cross-functional?

A   The Scrum Team includes cross-skilled individuals who are able to contribute to do what is necessary to deliver an Increment

B   Developers on the scrum Team work closely with business analysts, architects, developers and testers who are not on the team

C   The Scrum Team is a virtual team drawing form separate teams to business analysts, architects, developers and testers

D   The Scrum Team includes not only developers but also business analysts, architects and testers

77.   Which three of the following are feedback loops in Scrum? (3 answers)

A   Refinement Meeting

B   Sprint Retrospective

C   Sprint Review

D   Release Planning

E   Daily Scrum

78.   True or False: Every Scrum Team must have a Product Owner and Scrum Master.

A   True: Each must be 100% dedicated to the Scrum Team

B   False: A Product Owner can be replaced by a subject matter expert in the scrum Team

C   True: Outcomes are affected by their participation and availability

D   False: A Scrum Master is only required when asked for by the Scrum Team

79.   Which two things are appropriate for a Scrum Master to do, if the Scrum Team does not have the tools and environment to completely finish each selected Product Backlog item? (2 answers)

A   Declare the Scrum Team not ready for Scrum

B   Encourage the Product Owner to accept partially done Increments until the situation improves

C   Have the Scrum Team establish a Definition of Done that is actually possible to achieve given current circumstances

D   Coach the Scrum Team to improve its skills, tools and environment over time and adjust the Definition of Done accordingly

E   Refocus the current Sprint on establishing the Scrum Team's environment instead of delivering an Increment

80.   What are three ways Scrum promotes self-management? (3 answers)

| A | By having the Scrum Master protect the Scrum Team from interruptions | B | By removing titles for Scrum Team members |

| C | By being a lightweight framework | D | By the scrum team deciding what work to do in a Sprint |

81.   Several Sprint into a project, the Product Owner tells the Scrum Master that a key stakeholder just started using the product. The stakeholder is unhappy with the quality of the product. What are two good options for the Scrum Master? (2 answers)

| A | Encourage the Product Owner to put quality specifications on the Product Backlog and express the stakeholder's concern to the Developers | B | Bring the concern to the testers to improve how the Product is verified |

| C | Wait to bring this up until the Sprint Retrospective | D | Coach the Product Owner on how to talk with the Developers about this concern |

82.   82. During Sprint Planning the Product Owner and the Developers are unable to reach an understanding about the highest order Product Backlog items. Because of this, the Developers are unable to determine how many Product Backlog items they can forecast for the upcoming Sprint. However, the Product Owner and the Developers are able to agree on a Sprint Goal.
Which of the following actions should the Scrum Master support? (2 answers)

| A | Ask everyone to take as much time as needed to analyze the Product Backlog first and then reconvene another Sprint Planning meeting | B | Forecast the Product Backlog items that are most likely to meet the Sprint Goal and create the Sprint Backlog. Conclude Sprint Planning and start the development work. Continue to analyze, decompose and create additional functionality during the Sprint |

| C | Cancel the sprint. Send the entire team to an advanced Scrum training and then start a new Sprint. | D | During the next Sprint Retrospective discuss why this happened and what changes will make it less likely to recure |

| E | Continue the Sprint Planning event past its timebox until an adequate number of Product Backlog items are well enough understood for the Developers to make a complete forecast. Then start the Sprint |

83.   The Developers ask their Product Owner to re-order the Product Backlog. The team is
       waiting for an external supplier to deliver a component. Without that component there will
       not be enough work in the next Sprint to occupy the full team. As the Scrum Master, what
       advice would you give the Product Owner?

| A | Remind the Product Owner that their primary concern is the flow of value reflected in the ordering of the Product Backlog | B | Tell the Product Owner to re-order the Product Backlog so the work involving the external component can be planned in a separate sprint |

| C | Tell the Product Owner that the Product Backlog should be ordered to maximize utilization of the Developers |

84.   Which phrase best describes a Product Owner?

| A | Requirements engineer | B | Team manager |

| C | Value optimizer | D | Go-between for the Developers and the customers |

85.   What are two effective ways for the Scrum Team to make non-functional requirements
       visible? (2 answers)

| A | Add them to the Definition of Done so the work is taken care of every Sprint | B | Put them on a separate list on the Scrum board, available for all to see. |

| C | Run the integration and regression tests before the end of the Sprint and capture the open work for the Sprint Backlog of the next Sprint. | D | Add them to the Product Backlog to ensure transparency |

86.   Which three behaviors demonstrate that a Scrum Team is self-managing? (3 answers)

| A | The Scrum Master is no longer needed | B | Stakeholders are attending the Daily Scrum to check progress and work with the Scrum Master to optimize the functional scope for the Sprint |

| C | The Developers create their own Sprint Backlog, reflecting all work that is part of the Definition of Done | D | The Scrum Team has all the skills needed to create an Increment. |

| E | Developers collaboratively selecting their own work during the sprint |

87.   User documentation is part of your Definition of Done. However, there are not enough technical writers for all teams. Your Scrum Team does not have a technical writer. What should the Scrum Team do?

A   Wait until you have a technical writer on your Scrum Team to take care of this.

B   Let the user documentation remain undone and accumulate until after the last development Sprint. It will then be done by any available technical writers.

C   Form a separate team of technical writers that will work on an on-demand basis for the various Product Owners. Work order will be first in, first out.

D   The Developers on the Scrum Team should write the user documentation

88.   A new Developer is having continuing conflicts with existing Developers on the Scrum Team, which is impacting the delivery of the Increment. If necessary, who is responsible for removing the Developer?

A   The Product Owner is responsible, they control the return on investment (ROI)

B   The hiring manager is responsible, they hired the developer

C   The Scrum Team is accountable

D   The Scrum Master is accountable, he or she remove Impediments

89.   What is the key concern when multiple Scrum Teams are working from the same Product Backlog?

A   Clear definition of requirements

B   Meeting original scope projections

C   Maximizing velocity

D   Minimizing dependencies between teams

E   Making sure there is enough work for everyone on each team

90.   True or False: The Sprint Backlog is a result of Sprint Planning and it includes the Sprint Goal.

A   True

B   False

91.   Who has the final decision about the order of items in the Product Backlog?

A   The Scrum Team   B   The Scrum Master

C   The Developers   D   The Product Owner

E   The Stakeholders

92.   If burndown charts are used to visualize progress, what do they track?

A   Accumulated cost   B   Individual worker productivity

C   Accumulated business value delivered to   D   Work remaining across time
     the customer

93.   The Sprint Review is mainly an inspect and adapt opportunity for which group?

A   The Product Owner and stakeholders   B   The Developers and stakeholders

C   The Product Owner and the Developers   D   The Product Owner and management

E   The Scrum Team and stakeholders

94.   A Scrum Master is introducing Scrum to a new Team. The Team has decided that a Sprint
       Retrospective is unnecessary. What action should the Scrum Master take?

A   Consult with the Product Owner to see   B   Begin facilitating productive and useful
     how they feel about the situation   Sprint Retrospectives

C   Call a meeting between the Scrum Team   D   Comply with the decision of the self-
     and senior management   managing team

95.   A Scrum Team is a cohesive unit of professionals that consists of which of the following? (3
       answers)

A   Developers   B   Customers

C   Users   D   One Scrum Master

E   One Product Owner

96.   When must a Product Owner release each Increment?

A   When the Scrum Team finishes their work   B   When it makes sense

C   Whenever the product is free of defects   D   After every Sprint, without exception

97.   Which of the following are true about the Product Owner? (2 answers)

| A | The Product Owner can be represented by a committee or a team of people | B | The Product Owner is accountable for ordering the Product Backlog |

| C | The Product Owner is one person | D | The Scrum Team can have multiple Product Owners |

98.   When can Developers cancel a Sprint?

| A | When the selected Product Backlog items for the Sprint become unachievable | B | They cannot. Only Product Owners can cancel Sprints |

| C | When a technical dependency cannot be resolved | D | When functional expectations are not well understood |

| E | When the Product Owner is absent too often | | |

99.   Who is accountable for tracking the remaining work toward the Sprint Goal?

| A | The Project Manager | B | The Developers |

| C | The Scrum Master | D | The Product Owner |

100.   Who can cancel a Sprint?

| A | The Product Owner | B | The Stakeholders |

| C | The Scrum Master | D | The Scrum Team |

101.   True or Fales: Cross-functional teams are optimized to work on one component or layer of a system only.

| A | False | B | True |

102.   A Scrum Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what done means. (two answers)

| A | Ready to be released to end users | B | No work is left to meet the Definition of Done |

| C | Ready for integration | D | All work the Developers are willing to do |

| E | Whatever the Product Owner defines as quality |

103.   When Developers are having trouble delivering an Increment because they do not understand a functional requirement, what should they do?

| A | Defer the work to a more appropriate Sprint | B | Partially complete the functionality and discuss the remaining work at the Sprint Review |

| C | Add a specialist to the Development Team | D | Collaborate with the Product Owner to determine what is possible and acceptable |

104.   In accordance with Scrum theory, how should a group of 100 people be divided int multiple Scrum Teams?

| A | Create a matrix of skills, seniority and level of experience to assign people to teams. | B | Check with the allocation department to see who has worked together before and make these the first teams. |

| C | It does not really matter since you can rotate the teams every Sprint to spread knowledge. | D | Understanding the product, the product vision and the rules of the Scrum framework, the people divide themselves into teams. |

105.   Which topics should be discussed in the Sprint Review?

| A | The Scrum process, and how it was used during the Sprint | B | Coding and engineering practices |

| C | The product Increment | D | All of the above |

106. Which three questions might be answered by the Developers at the Daily Scrum? (three answers)

A How many hours did I spend on the project yesterday?

B What will I do today to help the Scrum Team meet the Sprint Goal?

C What did I do yesterday that helped the Scrum Team meet the sprint Goal?

D What will I be working tomorrow?

E Do I see any impediment that prevents me or the Developers from meeting the Sprint Goal?

107. What is the accountability of the Product Owner during Sprint 0?

A There is no such thing as Sprint 0

B Create the overall release plan to ensure that organizational goals are met

C Make sure enough Product Backlog items are refined to fill the first 3 Sprints

D Gathering, eliciting and analyzing the requirements to build the Product Backlog

E Determine the composition of the Scrum Team to meet the release plan

108. Which of the following is an example of an Increment?

A A design for the product

B A product roll-out plan

C All of the above

D A mock-up of the product marketing materials

E A valuable, useful set of products featured

109. 109. Which three of the following are timeboxed events in Scrum? (3 answers)

A Release PlanningSprint Retrospective

B Sprint 0

C Sprint Testing

D Sprint Planning

E Daily Scrum

110.   When is it most appropriate for a Scrum Team to change the Definition of Done?

A   During Sprint Planning   B   During the Sprint Retrospective

C   Prior to starting a new Sprint   D   Prior to starting a new project

111.   True or False: Cross-functional teams are optimized to work on one component or layer of a system only.

A   False   B   True

112.   How often should Scrum Team membership change?

A   As needed, while taking into account a short-term reduction in productivity   B   As needed, with no special allowance for changes in productivity

C   Every Sprint to promote shared learning   D   Never, it reduces productivity

113.   Which of the following might the Scrum Team discuss during a sprint Retrospective?

A   The Definition of Done   B   Skills needed to Improve the Developers ability to deliver

C   Methods of communication   D   The way the Scrum Team does Sprint Planning

E   All of the above

114.   True or False: Developers do not meet with stakeholders; only the Product Owner meets with stakeholders.

A   False   B   True

115.   The Product Owner is not collaborating with the Developers during the Sprint. What are
         two valuable actions for a Scrum Master to take? (2 answers)

A	Coach the Product Owner in the values of Scrum and incremental delivery	B	Nominate a proxy Product Owner
C	Stop the sprint, send the Product Owner to a course and restart	D	Inform the Product Owner's functional manager
E	Bring up the problem in the Sprint Retrospective		

116.   Why do the Developers need a Sprint Goal?

A	The Developers are more focused with a common yet specific goal	B	A Sprint Goal ensures that all of the Product Backlog items selected for the Sprint are implemented
C	Sprint Goals are not valuable. Everything is known from the Product Backlog	D	A Sprint Goal only gives purpose to Sprint 0

117.   Who creates a Product Backlog items estimate?

A	The Product Owner with input from the Developers	B	The Scrum Master
C	The Developers, alone.	D	The most senior people in the organization, including architects and subject matter experts
E	The Developers after clarifying requirements with the Product Owner		

118.   True or False: Multiple Scrum Teams working on the same product must have the same
         Sprint start date.

A	False	B	True

119.   During a Sprint, when is new work or further decomposition of work added to the Sprint
        Backlog?

A   When the Scrum Master has time to enter it
B   During the Daily Scrum after the Developers approve it

C   When the Product Owner identifies new work
D   As soon as possible after it is identified

120.   Danke für eure Teilnahme!

A   Der Trainer wirkte augenscheinlich kompetent.
B   Sobald ich mich mit den Übungsfragen sicher fühle werde ich die Prüfung rocken.

C   Es hat mir sehr gut gefallen.
D   Ich werde mich bei offenen Fragen an ihn wenden.

Câu trả lời chính

1.c	2.a	3.b	4.a
5.	6.	7.b	8.d
9.b	10.c	11.b	12.d
13.	14.b	15.	16.c
17.b	18.	19.c	20.b
21.b	22.e	23.	24.a
25.b	26.c	27.b	28.
29.c	30.c	31.	32.b
33.d	34.d	35.	36.d
37.	38.d	39.b	40.c
41.b	42.b	43.c	44.b
45.a	46.c	47.d	48.b
49.	50.d	51.b	52.
53.	54.b	55.	56.c
57.b	58.b	59.	60.c
61.a	62.a	63.c	64.a
65.	66.b	67.d	68.e
69.a	70.	71.a	72.d
73.c	74.	75.a	76.a
77.	78.c	79.	80.
81.	82.	83.c	84.c
85.	86.	87.d	88.c
89.d	90.a	91.d	92.d
93.e	94.b	95.	96.b

97.	98.b	99.b	100.a
101.a	102.	103.d	104.d
105.c	106.	107.a	108.e
109.	110.b	111.a	112.a
113.e	114.a	115.	116.a
117.e	118.a	119.d	120.